



Nestlé Good food, Good life

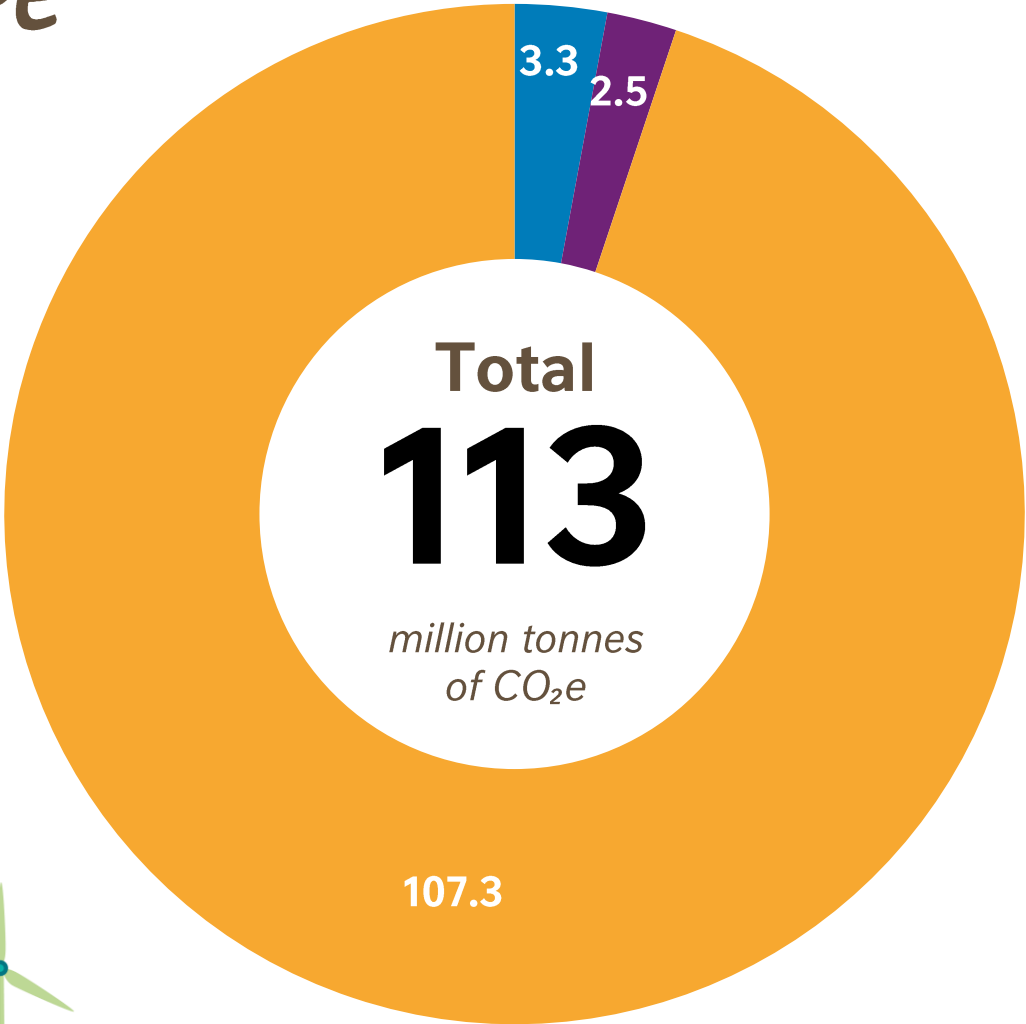
Accelerate, Transform, Regenerate:
**AN INTEGRATED APPROACH TO
REGENERATION**

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Nestlé UK&I



OUR TOTAL GHG EMISSIONS BY SCOPE

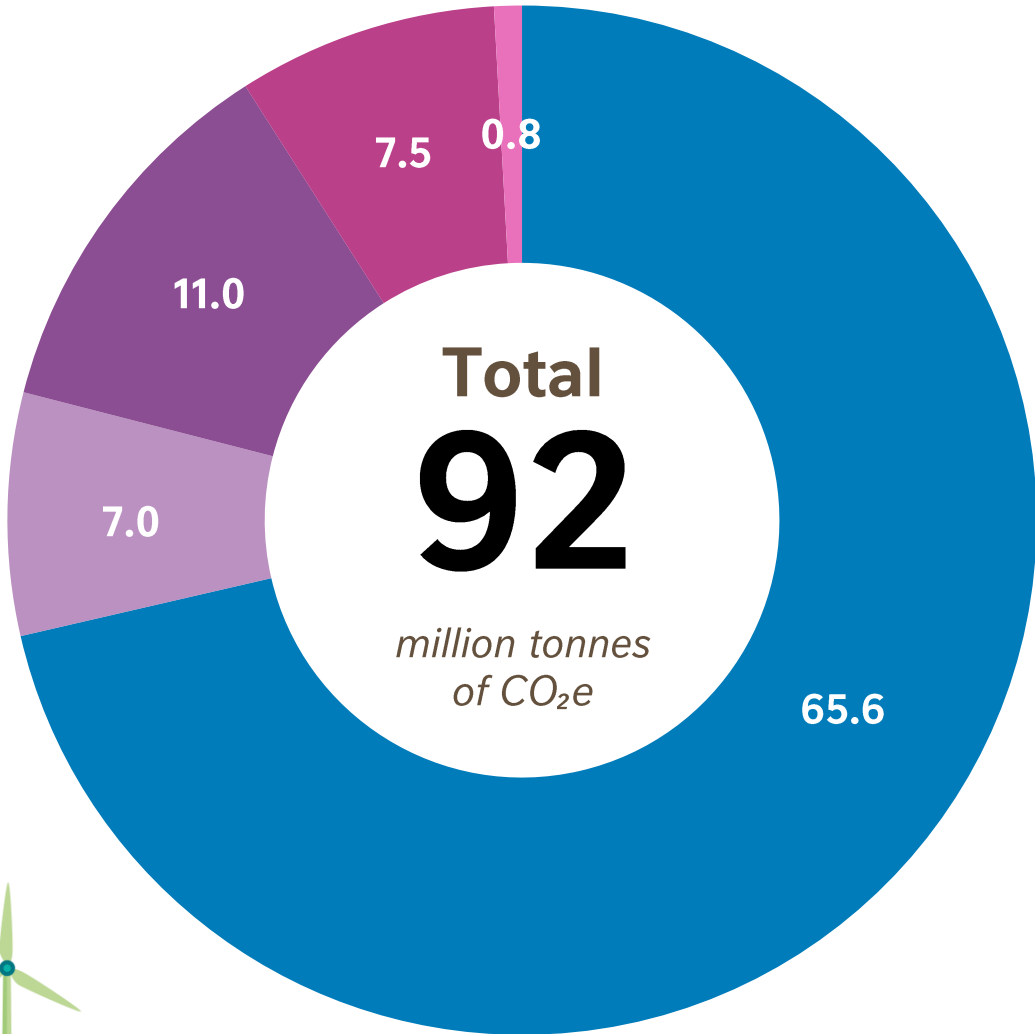
Million tonnes of CO₂e, in 2018



Scope 1 Emitted directly	3.3	3.0%
Scope 2 Emitted indirectly	2.5	2.2%
Scope 3 All other indirect emissions	107.3	94.8%

EMISSIONS COVERED BY OUR PLEDGE

Million tonnes of CO₂e, in 2018



Scope 3		
Sourcing our ingredients	65.6	71.4%
Dairy and livestock	34.2	
Soil and forests	25.0	
Other	6.4	
Scope 1, 2 & 3		
Manufacturing our products	7.0	7.7%
Scope 3		
Packaging our products	11.0	11.9%
Scope 3		
Managing logistics	7.5	8.2%
Scope 3		
Travel and employee commuting	0.8	0.8%

NESTLÉ'S NET ZERO ROADMAP

Our path to regeneration for future generations

Solving the problem means identifying the problem. We found Nestlé emitted 92 million tonnes of greenhouse gas emissions in 2018*. Now we know the extent, we know the road ahead.

* Total GHG emissions were 113 million tonnes (CO₂ equivalent) in 2018, 92 of which are in scope of our UN 1.5°C pledge.

Companies and their emissions grow over time. That's why we're promising to be net zero based on our 2018 baseline, no matter how much our company grows.

Moving faster

We're excited to hit the soil running. We're accelerating our work in manufacturing, packaging and carbon-neutral brands. We're also investing CHF 1.2 billion to help spark regenerative agriculture across our supply chain, as part of a total investment of CHF 3.2 billion by 2025.

Our milestones

- 100% deforestation free for primary supply chain by 2022
- Switch our global car fleet to lower emission options by 2022
- 100% certified sustainable palm oil by 2023
- 100% renewable electricity in all our sites by 2025
- 100% of our packaging recyclable or reusable by 2025
- 100% certified sustainable cocoa and coffee by 2025
- Plant 20 million trees a year
- Nestlé Waters becomes carbon neutral by 2025
- Source 20% of key ingredients through regenerative agricultural methods by 2025
- Cut virgin plastic in our packaging by a third by 2025

By 2025, we will reduce our emissions by 20%

Scaling up

Further down the greener path, we will invest in new technologies and fundamental changes to our products and businesses around the globe.

- Use more renewable thermal energy in our manufacturing
- Source 50% of key ingredients through regenerative agricultural methods by 2030
- Plant 200 million trees by 2030

By 2030, we will reduce our emissions by 50%

Delivering our promise

Advanced agricultural techniques will deliver a regenerative food system at scale, supported by zero emission logistics and company operations. We will balance any remaining emissions through high-quality natural climate solutions that benefit people and the planet.

By 2050, we will reach

net zero

2018

16 February, 2021

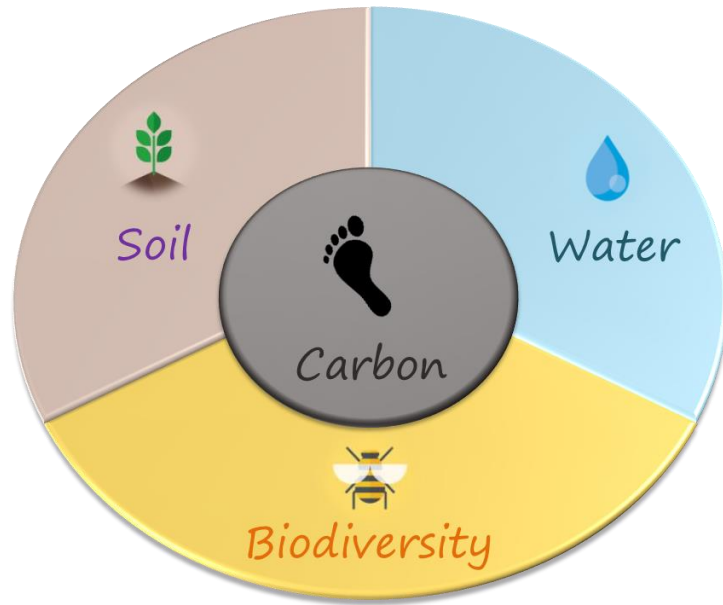
2021

2025

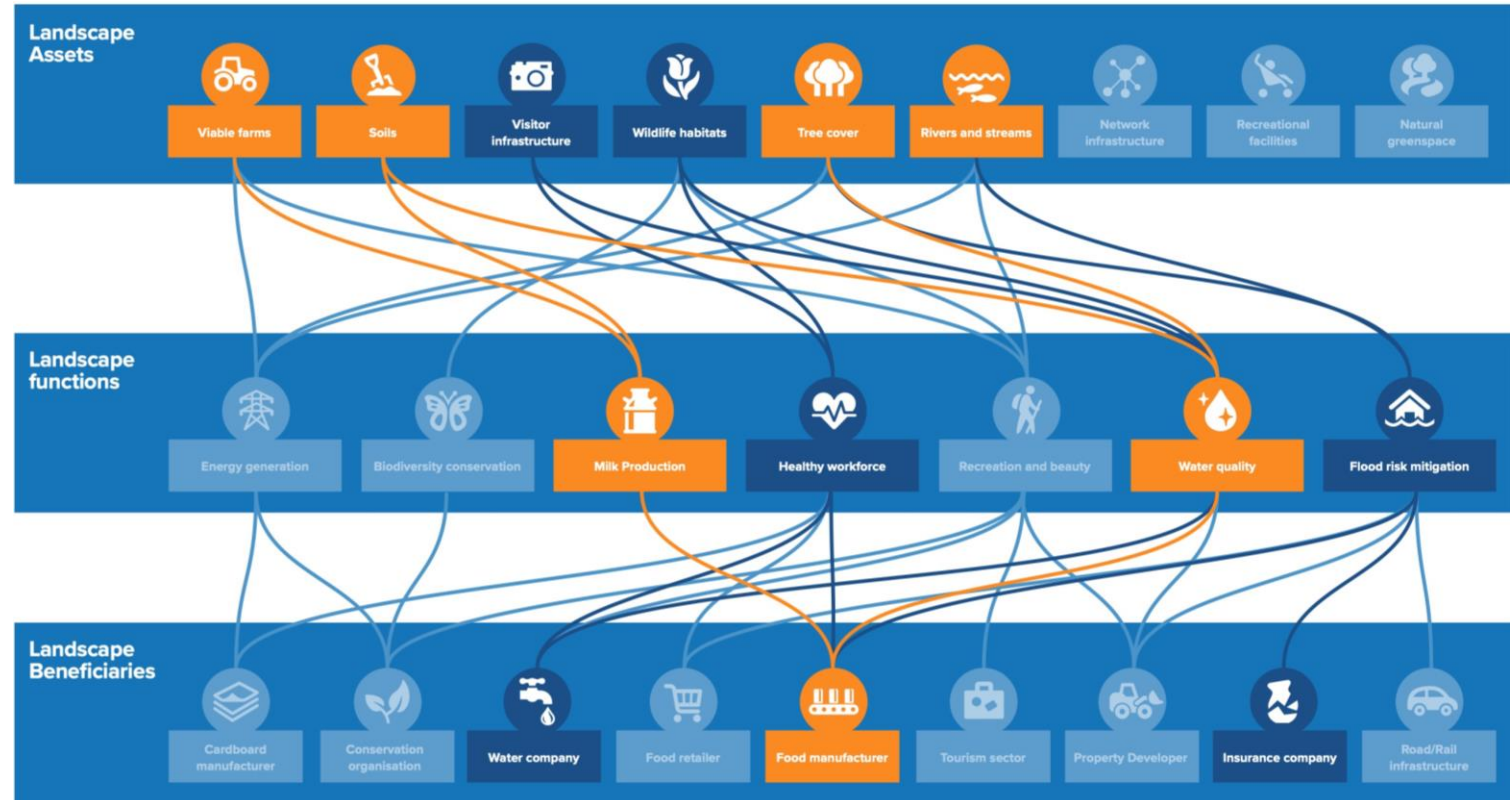
2030

2050

REGENERATION: AN INTEGRATED APPROACH...

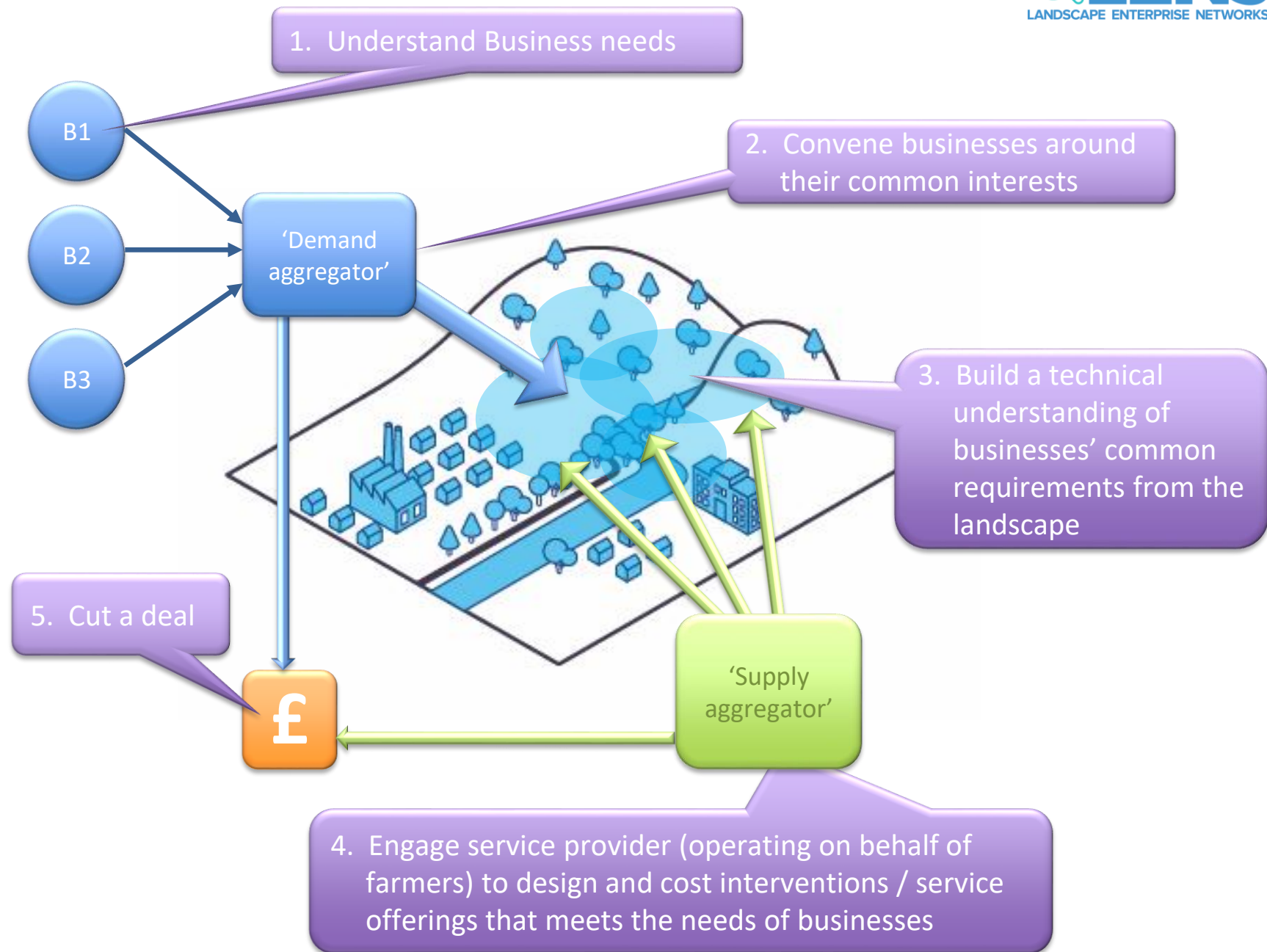


...OUTCOMES

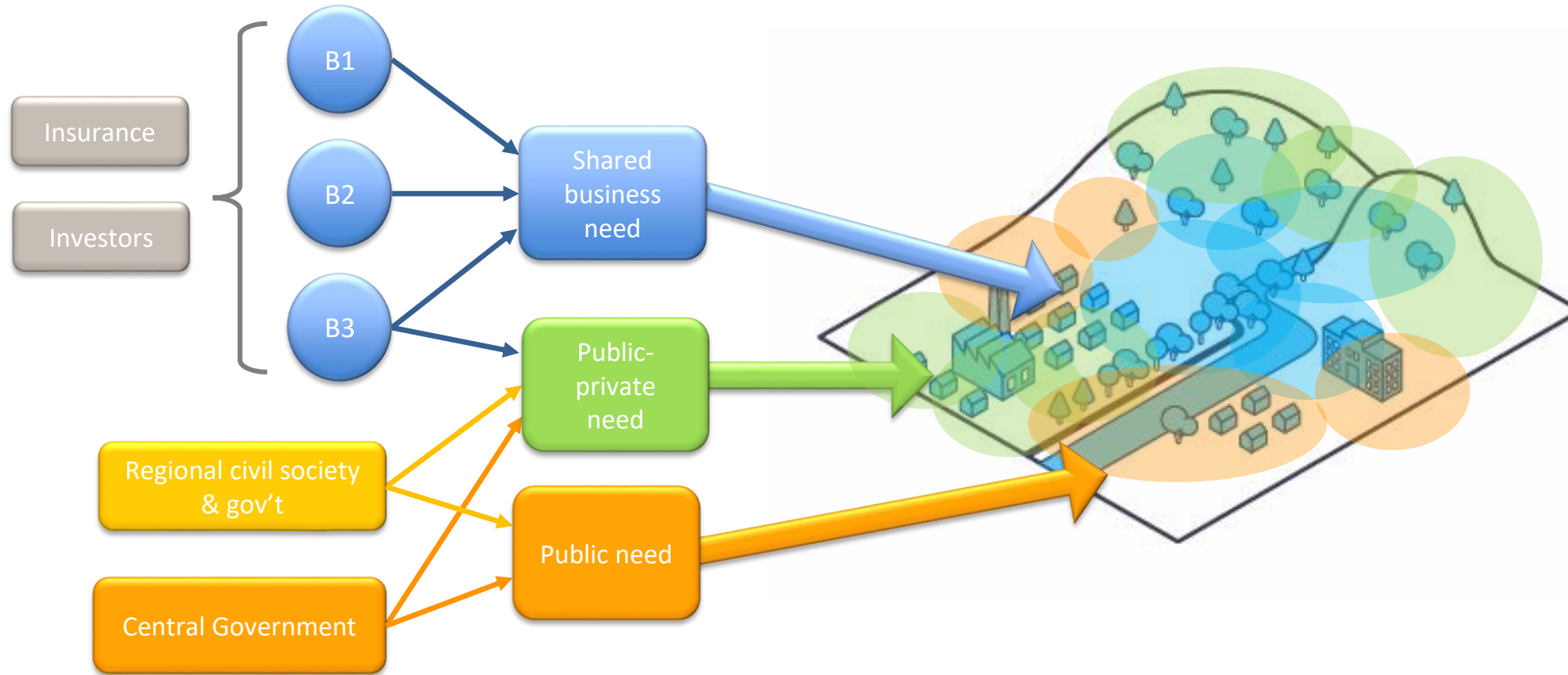


...DEPENDENCIES

LEVERAGING BUSINESS INTERESTS



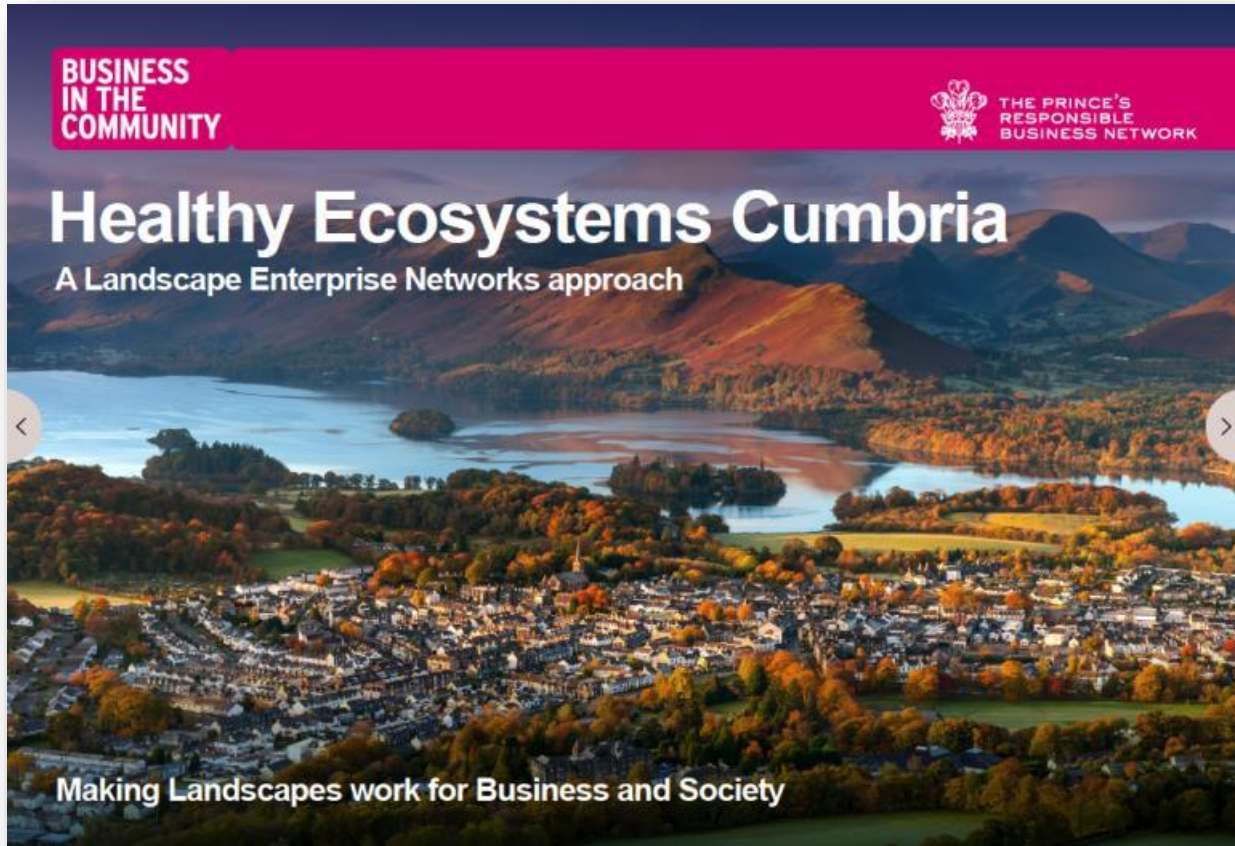
LEVERAGING FUNDING OPPORTUNITIES



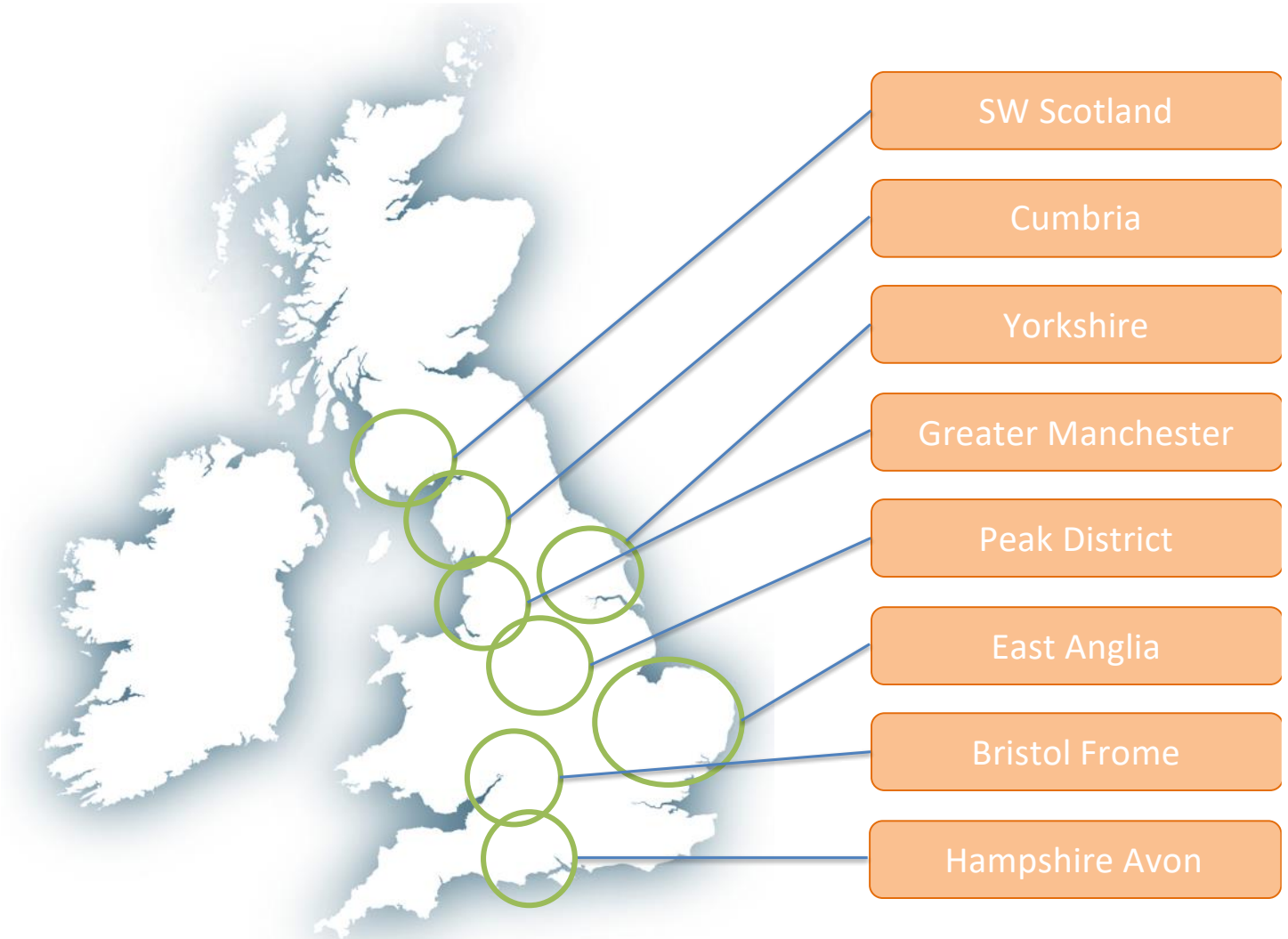
SHARED INVESTMENT = ECONOMIC EFFICIENCY

OUR MILK PLAN:

TESTING IN CUMBRIA & SOUTHWEST SCOTLAND



SCALING & REPLICATING



THANKYOU

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